

ZCCM-INVESTMENT HOLDINGS PLC (ZCCM-IH)

SUMMARY

ICRA assigned an unsolicited 'B' rating with a 'Negative' outlook to ZCCM Investment Holdings PLC (ZCCM-IH) on 28th November 2025, assuming no material adverse events affecting the business activities occur during the validity period. The assigned rating reflects a balanced assessment of the entity's business model, competitive advantages, market conditions, and overall financial performance and condition. These factors contribute to the entity's creditworthiness under ICRA's corporate rating methodology.

OUTLOOK

The 'Negative' outlook reflects ZCCM-IH's weakened investment profile, declining financial performance and condition, characterised by losses and a declining equity base.

RATING UPGRADE TRIGGERS

- **Improved Investment Profile:** Increased core business activity to generate core revenue streams through direct entry into mining, energy projects and beneficiation/value addition.
- **Improved Earnings Performance:** Notable improvement in revenue generation and improved gross profitability, coupled with good cost containment, to register overall consistent net profitability.
- **Management of impairments:** Enhanced management of impairments for assets and gains, particularly relating to related parties, and higher portfolio yields from the investment portfolio.
- **Financial Resilience:** Strengthened solvency and liquidity buffers, reinforcing long-term financial stability.
- **Improved corporate governance environment:** A more transparent and accountable environment to enlist investor and public confidence.

RATING DOWNGRADE TIGGERS

- **Earnings Decline:** Continued further deterioration in earnings performance, particularly the loss-making trend.
- **No notable improvement in business model:** Stagnation in the business model without any notable investments in greenfield and brownfield sectors.
- **No Improvement in impairments of assets relating to related parties:** Failure to address the concerning level of impairments in assets.
- **Low level of Portfolio yields from the portfolio of investments:** A material decrease in yields from the portfolio of investments and low returns from investee companies.
- **Market Pressures:** Exposure to unfavourable market conditions that weaken operating performance or growth prospects.
- **Funding Strain:** Erosion of liquidity buffers or instability in funding sources that compromise resilience under stress scenarios.

Rating Date: 28th November 2025

Report Type: Unsolicited Rating

Rating Assignment

Rating	Outlook
B	Negative

Table 1

Financial Highlights

ZMW (bn)	FY23	FY24
Total assets	58.5	57.3
Equity	-5.7	52.3
Net Profit	-4.1	39.8
Total Revenue	11.7	3.2
EBIT	2.1	28.2
EBITDA	0.07	29.4

Table 2

Key Ratios (Based on reported figures)

	FY23	FY24
Gross Profit Margin	-30%	-15%
Net Profit Margin	-35%	1242%
ROE	-72%	76%
ROA	-7%	70%
OCF Margin	-1%	45%
Debt to Equity	-10x	0.91x
Debt to EBITDA	0.00x	0.11x
Current Ratio	0.46x	4.01x

Table 3

**To be updated

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BUSINESS PROFILE

ZCCM-IH is a successor to Zambia Consolidated Copper Mines Limited (ZCCM). The latter was a mining conglomerate formed in 1982 by the Government of the Republic of Zambia (GRZ) to operate various copper mines. Today, ZCCM-IH's majority shareholder remains the GRZ. The company is an investment holding company with a portfolio of around 24 investee companies in the mining and energy sectors, mining minerals such as copper, cobalt, gold, amethyst, limestone, and gemstones. Notable investee companies in the ZCCM-IH portfolio include Konkola Copper Mines, Mopani Copper Mines, CNMC Luanshya Copper Mines, Chibuluma Mines, Chambishi Copper Mine, Zambia Gold Company and Copperbelt Energy Corporation Plc.

ZCCM-IH has some strengths that make it a notable player in the mining and energy sectors:

- **Diversified Portfolio:** The company has a diversified portfolio across mining, energy, and industrial sectors, reducing its reliance on a single company.
- **Strategic Government Backing:** As a majority government-owned company, ZCCM-IH enjoys government support.
- **Industry Experience:** ZCCM-IH has over 50 years of history and expertise in the mining sector, which is a credit positive aspect.
- **Multiple Revenue Streams:** The company generates revenue through multiple streams, including dividends from invested companies and mineral royalties.
- **Growth Potential:** ZCCM-IH's focus on greenfield and brownfield projects, as well as its expansion into new sectors like renewable energy, positions it for potential long-term growth.
- **Strong Customer Demand:** There is strong demand for copper, cobalt, gold, precious metals and energy. This should give the company a sustainable future in the short- to medium-term.
- **Public Listing:** ZCCM-IH's public listing on three stock exchanges allows it to strategically access capital, coupled with a hybrid public-private shareholding structure that enables both government and private shareholders to benefit from Zambia's resource wealth.

These strengths position ZCCM-IH as a significant player in Zambia's mining and energy sectors, with potential for future growth and development beyond these sectors.

MANAGEMENT AND GOVERNANCE

The ZCCM-IH board of directors consists of nine members, including the Chairman, with diverse backgrounds in mining, finance, and public administration. The board members bring extensive local and international experience, with qualifications ranging from engineering to business administration. The board meets quarterly, and its committees, including audit, investment, and remuneration, provide oversight on executive management. Attendance at board meetings by the board members is regular, except for one member representing NAPSA, a significant shareholder. However, concerns have been raised about the board's independence due to high turnover, perceived political influence, and allegations of interference. For instance, a former director resigned citing political interference, and the current CEO was appointed by the Ministry of Finance and National Planning after serving as the board chairperson.

ZCCM-IH's day-to-day operations are led by a diverse management team headed by Mr Kakenenwa Muyangwa, the Chief Executive Officer. With over 35 years of experience, Mr Muyangwa brings expertise in business strategy, corporate recoveries, and mining, having previously served as a Senior Assistant Mining Engineer at ZCCM. He holds a degree in Mining Engineering from Imperial College of Science and Technology in London and is a Fellow of the Association of Chartered Certified Accountants (ACCA). The management team, comprising the Chief Technical Officer, Chief Investment Officer, and Chief Financial Officer, possesses experience and skills in their respective fields, with qualifications in mining engineering, business administration, economics, and accounting. Collectively, they bring a wealth of knowledge and expertise gained from local and international experience in sectors such as mining, finance, and energy.

DETAILED RATING RATIONALE

STRATEGIC MARKET POSITION IN THE ZAMBIAN MINING AND ENERGY INVESTMENT SPACE

With backing from its majority shareholder, the Industrial Development Corporation Ltd (IDC), as well as the Government of Zambia and NAPSA, ZCCM-IH benefits from state support and global partnerships. By shifting from a passive investor to a proactive operator, the company is positioned as a potential leader in Africa's mining market. Listed on the Lusaka Securities Exchange (LuSE) and with secondary listings on Euronext Access Paris and the London Stock Exchange, ZCCM-IH is a cornerstone of Zambia's mining and energy landscape. The company has a diversified portfolio of investments in large-scale mining and energy-producing assets that are highly sought after in local, regional, and international markets, including copper, cobalt, gold, manganese, coal, gemstones, limestone and power generation. As a successor to ZCCM, the company has an extensive mining history, giving it an operational advantage. ZCCM-IH also plays a pivotal role in advancing beneficiation and value addition in Zambia's extractive industries. Through equity holdings in about 24 investee companies, ZCCM-IH plays a role in Zambia's industrial and mineral value chains.

WEAK INVESTMENT PROFILE: ZCCM-IH HAS NO SIGNIFICANT CONTROL OF THE GIANTS IN THE MINING AND ENERGY SECTORS

ZCCM-IH has a weakened investment profile. The company faces headwinds from poor performance by investee companies and volatility in metal prices, especially copper, which is the main mineral in the product mix. Further, only 10 out of 24 investee companies are operational. Out 07 companies which ZCCM holds 100% only 2 companies are operational, while 4 are in the process of winding up, in liquidation or are already discontinued operations. This indicates gaps in ZCCM's strategy for investee companies and raises concerns about the going concern of ZCCM-IH.

Of the 10 operational companies, ZCCM-IH has a controlling interest in only two, holding a 100% shareholding in each. These two are insignificant to ZCCM-IH's viability, as they mine amethyst and limestone. These two minerals are not significant in mining to generate adequate revenue and profits. The other eight investee companies (which are the key copper and cobalt giants) are controlled by international investors who own more than 50% shares. This exemplifies ZCCM-IH's weakened industry positioning in the mining and energy sector.

LAPSES IN CORPORATE GOVERNANCE

While ZCCM-IH's governance structure provides for a board of directors and relevant board committees to set clear objectives and monitor the effectiveness of the internal control environment, in practice, we noted exceptions in corporate governance practices, such as the following:

- Apparent political interference. As a result, there is high turnover and frequent changes in board and executive member positions, including the CEO. There were 7 changes at the board level in FY24, 8 in FY23, 6 in 2022, and 8 in FY21. Recently, a CEO was fired by the Ministry of Mines and Mineral Development. Further, a former board chair recently resigned in May 2025, citing political interference. Another former CEO, who was fired prematurely, won a lawsuit on 28th November 2024 in the Zambian Court of Appeal against the company for wrongful dismissal, leading to ZCCM-IH incurring financial loss due to the litigation. Furthermore, it was noticed that the current CEO is the immediate former board chairperson.
- Huge impairment losses incurred in the period under review, particularly in respect of receivables from related parties.
- Failure to publish audited financial statements for FY24 by the due date as required by the LuSE Commission, and the LSE, leading to the suspension of trading in ZCCM-IH shares on the LSE effective 1 May 2025 by the Financial Conduct Authority (FCA).
- ZCCM-IH did not publish in the annual report an assessment of the company's internal controls over financial reporting (ICOFR), contrary to the requirements of the SEC.
- Alleged failure to follow the necessary disclosure-related protocols of the equity transaction that saw International Resources Holdings (IRH) of the United Arab Emirates (UAE) acquire a majority shareholding in MCM and the resultant debt of over USD 1.71bn accrued. The transaction has been the subject of discussion in the Zambian parliament, with one Member of Parliament taking the matter to court, citing its alleged unconstitutionality. The ruling is yet to be made by the High Court of Zambia. The bone of contention was that the executive (GRZ) acted unconstitutionally by handling the transaction without subjecting it to parliamentary approval. This matter could affect the company's credit profile, as the outcome may impact its future shareholding and financial condition.

INADEQUATE INCOME GENERATION: THE INCOME SOURCES WERE SUSTAINABLE BUT INADEQUATE TO GENERATE PROFITABILITY

ZCCM's main revenue source is via contracts with customers, which only accounted for 39% of total core income in FY24 (FY23: 76%). Furthermore, this revenue has been declining since FY22 and has been insufficient to cover the cost of sales (direct costs), resulting in gross losses in FY22, FY23, and FY24. Other core income sources were profits from equity-accounted investee companies and investment income (the majority of which was royalty income, followed by interest income and marginal dividend income for the group). These three core revenue sources, though sustainable, were not adequate to generate profitability for ZCCM-IH during the period under review. Total core income declined to ZMW 8.2bn in FY24 from a high of ZMW 17.4bn in FY21.

Other non-core income sources of the group included gains, which were mainly one-off items and non-cash in nature.

Key Income Lines Item					
ZMW (000)	2020	2021	2022	2023	2024
Revenue from contracts with customers	174,796	14,395,493	11,920,429	11,747,105	3,208,963
Net Investment Income	16,938	13,042	47,893	1,388,863	1,668,192
Share of profit of equity-accounted investees, net of tax	1,487,537	3,004,542	1,603,143	2,261,209	3,327,837
Total Core Income	1,679,271	17,413,077	13,571,465	15,397,177	8,204,992

Table 4

UNSATISFACTORY PROFITABILITY PERFORMANCE: ZCCM-IH RECORDED NET LOSSES & OPERATING PROFIT LOSSES IN FY21, 22 AND 23, ALONG WITH ONE-OFF NON-CASHABLE ITEMS DRIVING PROFIT IN FY24

During FY21, FY22, and FY23, the company recorded net losses of ZMW 12.58bn, ZMW 3.79bn, and ZMW 4.12bn, respectively. In FY24, ZCCM-IH's bottom line reported a net profit of ZMW 39.85bn. However, it is noteworthy that this net profit for FY24 was significantly inflated by accounting entries totalling approximately ZMW 48.70bn, which are one-off and non-cashable in nature. The material non-recurring items related to Mopani Copper Mines Plc are listed below:

- A gain recognised on a loan modification transaction amounting to ZMW 35.92bn.
- A gain on reclassification of an investee company amounting to ZMW 8.59bn.
- A write-back of tax obligations amounting to ZMW 2.96bn.
- A gain on the de-recognition of a subsidiary ZMW 910.43m.

When adjusted for these items, the loss in FY24 amounted to ZMW 3.89bn. The adjusted loss for FY24 aligns with the loss-making trend observed during FY21 to FY23. As discussed in the preceding point, gross losses were incurred from FY22 to FY24, clearly depicting that ZCCM-IH was unable to generate sufficient revenue to cover the cost of sales. These costs of sales were mainly via the inventory valuations and mining and mineral processing costs from the group companies. Similarly, the company reported operating losses from FY21 to FY23. In FY24, on the back of the above one-off and accounting entries, the company reported an operating profit of ZMW 28.25bn, which was driven by the loan modification income and tax obligation writing back related to the Mopani Copper Mine Plc. However, once these one-off non-cash entries are removed the entity recorded an operating loss of ZMW 3.31bn similar to the previous 3 years. Continuous inability to generate profits via its core operations raises concerns about the going-concern of the company.

Performance Analysis (ZMW 000)					
	2020	2021	2022	2023	2024
Revenue from contracts with customers	174,796	14,395,493	11,920,429	11,747,105	3,208,963
Total core income (including above)	2,360,381	17,895,783	14,023,906	17,609,871	9,296,865
Other income (One-off items related to FY24 Mopani transaction and other gains)	672,678	236,722	175,747	243,727	34,233,364
Cost of Sales	(115,808)	(14,231,033)	(14,670,351)	(15,306,333)	(3,695,521)
Gross (loss)/profit	182,386	335,173	(2,749,922)	(3,559,228)	(486,558)
OPEX	750,329	1,740,199	580,348	1,865,261	6,860,387
Reported Operating (loss)/ profit	213,476	(14,777,735)	(3,314,561)	(2,104,964)	28,249,162
Adjusted Operating profit/ (loss)	N/A	N/A	N/A	N/A	(6,233,162)
Reported net profit for the year	2,236,692	(12,572,762)	(3,785,533)	(4,075,823)	39,846,651
Adjusted net profit for the year	N/A	N/A	N/A	N/A	(3,886,127)

Table 5

LOW YIELDS FROM THE INVESTMENT PORTFOLIO

Investee companies recorded poor performance for the period under review, with most of the investee companies being loss-making. Out of 9 of its subsidiary companies, two are in process for winding up (Ndola Lime Company, 100% owned and Nkandabwe Coal Mine Limited, 100% owned), one is forcibly liquidated (Investrust Bank Plc 71% owned), one liquidation process is ongoing (Mushe Milling Limited, 100% owned), three are loss-making (Zambia Gold Company Limited (ZGCL, 51% owned, Limestone Resources Limited (LRL), 100% owned and Misenge Environmental and Technical Services Limited (METS), 100% owned), and only one is profit-making (Kariba Minerals Limited (KML), 100% owned) and one other is in development phase (Kabundi Resources Limited, 100% owned). This indicates that the company's portfolio needs a strategic review and restructuring to improve overall performance. Moreover, it was also noted that the company has been paying dividends even in loss-making years. The Group consistently declared and paid dividends in all loss-making years (FY21-FY23) during the review period. Furthermore, in FY24, where almost all of the profit was non-cash income, the Group also declared a dividend of ZMW 529m for FY24.

ZMW 000s	2020	2021	2022	2023	2024
Net Profit/Loss	2,236,692	(12,572,762)	(3,785,533)	(4,075,823)	39,846,651
Dividend Declared	85,000	336,000	387,000	243,000	529,000

Table 6

IMPROVED LIQUIDITY DURING THE LATEST YEAR

ZCCM-IH exhibited moderate liquidity during the period under review. The current ratio, which compares current assets to current liabilities, was above 1x for the period under review, except in FY23, when it dipped to 0.46x before improving to a comfortable 4.01x in FY24. Quick ratio remained below 1x throughout the review period; however, it improved significantly to a comfortable level of 3.94x in FY24. The cash ratio, on the other hand, was low, declining from 0.09x in FY20 to almost zero in FY23 before rebounding to 0.32x in FY24. It was noticed that the overall liquidity position dipped in FY23 mainly due to liabilities arising because of assets held for sale (ZWM 62.68bn, up from 2.3bn in FY22). In FY24, the assets held for sale were sold out, so the liability associated with them has been abolished as well, which caused a surge in the liquidity position of the group in FY24. Liquidity increased significantly in FY24, but this may not be sustainable given the poor earnings performance.

Liquidity Ratios					
	2020	2021	2022	2023	2024
Current Ratio (times)	1.17x	1.25x	1.11x	0.46x	4.01x
Quick Ratio (times)	0.46x	0.50x	0.53x	0.08x	3.94x
Cash Ratio (times)	0.09x	0.02x	0.03x	0.01x	0.32x
Adjusted Current Ratio (times)	0.49	1.07	0.94	0.08	3.96

Table 7

INFLATED EQUITY BASE DRIVEN BY NON- CASH ITEMS (GAINS)

Equity Analysis (ZMW 000)					
	2020	2021	2022	2023	2024
Share capital	1,608	1,608	1,608	1,608	1,608
Share premium	2,089,343	2,089,343	2,089,343	2,089,343	2,089,343
Other reserves	14,561,120	19,045,488	17,800,836	8,861,258	27,214,750
Accumulated losses/Retained Earnings	4,376,711	-8,306,818	-11,936,251	(16,468,059)	22,920,944
Total equity	21,004,417	12,808,905	7,908,807	(5,690,634)	52,263,711
Adjusted equity	-	-	-	-	8,951,515

Table 8

The company reported ZMW 52.26bn of equity, turning around the negative equity of ZMW 5.69bn in FY23. This surge in equity was reported on the back of, (i). Accumulated losses of ZMW 16.47 in FY23 turned around to ZMW 22.92 on the back of the reported profit of ZMW 39.85bn, which was mainly via non-cash one-off items (discussed in detail in the preceding points). Hence, it is evident that the surge in equity was driven by items which are non-cash in nature and one-off in nature. Exercising the concept of prudence if these entries which are non-cash in nature is adjusted for, the Group's equity decreased to ZMW 8.99bn in FY24 from a high of/ an optimistic ZMW 52.26bn.

MODERATE FINANCIAL LEVERAGE

ZCCM-IH reported a moderate level of leverage.

Leverage Ratios					
	2020	2021	2022	2023	2024
Debt-to-equity Ratio (times) -with total liabilities	0.11x	2.66x	5.19x	-11.27x	0.10x
Debt to equity - normal	0.01x	1.98x	3.67x	0.00x	0.06x
Equity Ratio (times)	0.90x	0.27x	0.16x	-0.10x	0.91x
Debt Ratio (times)	0.01x	0.54x	0.59x	0.00x	0.06x
Debt to EBITDA	0.71x	-1.92x	-19.75x	0.00x	0.11x

Table 9

Adjusted Leverage Ratios					
	2020	2021	2022	2023	2024
Debt-to-equity Ratio (times)	0.11x	2.66x	5.19x	-11.27x	0.56x
Debt to equity - normal	0.01x	1.98x	3.67x	0.00x	0.37x
Equity Ratio (times)	0.90x	0.27x	0.16x	-0.10x	0.16x
Debt Ratio (times)	0.01x	0.54x	0.59x	0.00x	0.06x

Table 10

Driven by the inflated accounting base discussed on the preceding point, the reported leverage ratios displayed an overly optimistic picture for FY24. However, even post adjustments as evident in the above tables, the leverage of the company overall acceptable level. The conservative debt to equity measure considering total liabilities stood at a healthy 0.56x for FY23 and even at a better 0.37x when only the interest-bearing liabilities/debt were considered. However, it is imperative to note that there is lack of clarity in terms of the Group borrowings for FY24 and it is also noted that the company reported accumulated losses from FY21 to FY23, ultimately resulting in negative equity in FY23 of ZMW 5.69bn, implying that ZCCM-IH was technically insolvent.

The company's reported equity ratio of 0.91x (i.e. funding 93% of the total assets) is largely driven by a one-off non-cash gain arising from the restructuring and partial forgiveness of shareholder loans. Adjusting for this accounting gain, the underlying equity ratio falls to approximately 7%, indicating that the apparent strengthening of the balance sheet is not supported by genuine capital infusion or retained earnings from operations.

Reported debt to EBITDA remained healthy in FY24. However, once the one off gains related to Mopani transaction are eliminated the company was making operating and net losses as well, hence making the debt to EBITDA negative and indicating the true operating profit is insufficient to cover the company debt. Overall, the leverage is assessed to be moderate.

ANNEXURES

CONSOLIDATED STATEMENT OF PROFIT OR LOSS					
In Zambian Kwacha (ZMW'000)	2020	2021	2022	2023	2024
Continuing operations					
Revenue from contracts with customers	174,796	14,395,493	11,920,429	11,747,105	3,208,963
Financial Instruments	93,702	138,272	-	-	-
Fees and commissions	29,696	32,441	-	-	-
Cost of sales	-115,808	-14,231,033	-14,670,351	-	-3,695,521
				15,306,333	
Gross (loss)/profit	182,386	335,173	-2,749,922	-3,559,228	-486,558
Net investment income	16,938	13,042	47,893	1,388,863	1,668,192
Other income	672,678	236,722	175,747	243,727	34,233,364
Fair value adjustment on financial assets at fair value through profit or loss	292,000	1,166,000	-205,600	1,767,100	-278,500
Impairment of goodwill on acquisition	-119,818	-14,851,790	-	-	-
Net impairment gains/ losses on financial assets	-80,379	63,317	-2,331	-80,165	-26,949
Administration expenses	-750,329	-1,740,199	-580,348	-1,865,261	-6,860,387
Operating profit/loss	213,476	-14,777,735	-3,314,561	-2,104,964	28,249,162
Finance income	681,110	482,706	452,441	2,212,694	1,091,873
Finance costs	-28,899	-1,348,751	-2,259,534	-4,480,532	-1,750,369
Net finance costs	652,211	-866,045	-1,807,093	-2,267,838	-658,496
Gain on reclassification of investee company	-	-	-	-	8,588,986
Gain on derecognition of subsidiary	-	-	-	-	910,428
Share of profit of equity-accounted investees, net of tax	1,487,537	3,004,542	1,603,143	2,261,209	3,327,837
Loss/profit before income tax	2,353,224	-12,639,238	-3,518,511	-2,111,593	40,417,917
Income tax expense	-116,532	66,476	-248,019	-1,206,049	-567,486
Loss/profit for the year from continuous operations	2,236,692	-12,572,762	-3,766,530	-3,317,642	39,850,431
Loss from discontinued operations	-	-	-19,003	-758,181	-3,780
Profit for the year	2,236,692	-12,572,762	-3,785,533	-4,075,823	39,846,651

CONSOLIDATED STATEMENT OF FINANCIAL POSITION					
Assets	2020	2021	2022	2023	2024
Property, plant and equipment	167,023	12,857,452	12,484,907	248,857	406,123
Exploration and evaluation assets	20,704	38,989	51,437	51,437	15,431
Intangible assets	749	3,212,334	3,148,325	14,393,945	19,987,739
Investment property	183,917	192,227	200,751	208,598	205,891
Investment in associates	19,351,000	17,067,159	15,174,862	10,090,940	24,404,820
Financial assets at fair value through profit or loss	292,000	1,458,000	1,252,400	3,019,500	2,741,000
Trade and other receivables	785,269	1,330,438	2,931,539	1,628,837	2,553,051
Environmental Protection Fund	-	87,130	94,433	7,060	369
Deferred tax asset	246,605	340,848	122,852	-	-
Long-term bonds	-	-	-	-	329,525
Total non-current assets	21,047,267	36,584,577	35,461,506	29,649,174	50,643,949
Inventories	55,728	4,651,886	4,921,366	38,299	32,536
Trade and other receivables	510,325	3,264,975	762,831	339,169	969,708
Short-term deposit	194,369	653,742	5,340,202	4,450,451	5,015,626
Burden costs for mining					6,599
Cash and cash equivalents	181,209	184,625	329,173	360,356	525,685
	941,631	8,755,228	11,353,572	5,188,275	6,550,154
Assets classified as held for sale	1,307,400	1,478,611	2,103,761	23,626,388	92,140
Total current assets	2,249,031	10,233,839	13,457,333	28,814,663	6,642,294
Total assets	23,296,298	46,818,416	48,918,839	58,463,837	57,286,243
Equity					
Share capital	1,608	1,608	1,608	1,608	1,608
Share premium	2,089,343	2,089,343	2,089,343	2,089,343	2,089,343
Other reserves	14,561,120	19,045,488	17,800,836	8,861,258	27,214,750
Accumulated losses//Retained Earnings	4,376,711	-8,306,818	-11,936,251	-16,468,059	22,920,994
Equity attributable to shareholders	21,028,782	12,829,621	7,955,536	-5,515,850	52,226,695
Non-controlling interest	-24,365	-20,716	-46,729	-174,784	37,016
Total equity	21,004,417	12,808,905	7,908,807	-5,690,634	52,263,711
Liabilities					
Borrowings	161,370	24,546,001	27,476,859	-	2,808,418
Trade and other payables	18,335	-	-	-	-
Deferred tax liability				751,833	296,134
Retirement benefits	10,792	96,287	182,940	17,381	17,373
Provisions for environmental rehabilitation	173,522	1,198,814	1,221,068	112,751	245,810
Total non-current liabilities	364,019	25,841,102	28,880,867	881,965	3,367,735
Borrowings	-	797,566	864,411	-	538,449
Overdraft	10,034	70,449	688,120	-	-
Trade and other payables	156,053	4,796,508	7,451,177	312,756	179,602
Provisions	121,177	378,746	487,689	44,243	49,671
Current income tax liabilities	214,527	202,563	190,143	238,553	872,770
Retirement benefits	2,402	244,001	139,131	-	-
	504,193	6,489,833	9,820,671	595,552	1,640,492
Liabilities directly associated with assets classified as held for sale	1,423,669	1,678,576	2,308,494	62,676,954	14,305
Total current liabilities	1,927,862	8,168,409	12,129,165	63,272,506	1,654,797
Total liabilities	2,291,881	34,009,511	41,010,032	64,154,471	5,022,532
Total equity and liabilities	23,296,298	46,818,416	48,918,839	58,463,837	57,286,243

CONSOLIDATED STATEMENT OF CASH FLOWS					
In Zambian Kwacha (ZMW'000)	2020	2021	2022	2023	2024
Cash flows from operating activities					
Loss/profit before tax from continuous operations	2,353,224	-12,639,238	-3,536,029	-2,111,593	40,417,917
Loss before tax from discontinued operations				-758,181	-3,780
Adjustments for:					
Depreciation	24,374	1,469,278	1,769,302	1,783,108	52,702
Amortisation of intangible assets	582	72,680	66,813	389,366	628,841
Profit/(loss) on disposal of property, plant and equipment	-271	-738	22	-233	-644
Interest income from related parties and term deposits	-272,970	-303,189	-351,898	-211,452	-456,276
Interest expense	2,715	701,512	1,523,989	4,037,815	1,288,381
Exchange difference on borrowings	7,327	-33,077			
Impairment of goodwill on acquisition of a subsidiary	119,818	14,851,790			
Impairment of property, plant and equipment	110,396		339	44	37,171
Impairment of Intangible assets					66,561
Net impairment losses on financial assets				80,165	26,949
Impairment of investment in associates					4,461,755
Mopani investment expense					3,859,125
Exchange difference on borrowings					299,520
Other Income from Mopani loan modification					-38,881,600
Derecognition of subsidiaries net liabilities			-3,995	-19,366	-9,499,414
Change in fair value on financial assets at fair value through profit or loss	-292,000	-1,166,000	205,600	-1,767,100	278,500
Fair value change on investment property	-3,969	-5,337	-8,465	-22,521	-16,654
Profit on disposal of subsidiary	-64,278				
Defined benefits (expense) /credit	39,760	82,614	168,173	36,853	4,861
Provision for environmental rehabilitation charged to income statement				39,822	39,320
Other provisions charged to income statement				-67,015	7,761
Share of profit of equity – accounted investees, net of tax	-1,487,537	-3,004,542	-1,603,143	-2,261,209	-3,327,837
Unrealised foreign currency gain	-6,240	37,397	39,851	-4,271	-15,303
	530,931	63,150	-1,729,441	-855,768	-732,144
Change in:					
Inventories	-4,406	-875,840	-269,480	1,393,938	5,763
Trade and other receivables	-525,505	-1,920,773	1,128,978	-98,657	-1,265,079
Trade and other payables	-490,319	3,123,172	2,227,309	-414,818	-133,486
Assets and liabilities held for sale	196,879	51,791	59,245	1,008,129	4,531,119
Burden costs for mining					-6,599
Environmental Protection Fund	54,269	124,500	-20,977	-17,322	6,691
Cash generated from operating activities	-238,151	566,000	1,395,634	1,015,502	2,406,265
Interest paid		-11,573	-14		-318,038
Interest Received	191,862				
Tax paid	-34,903	-39,949	-46,217	-279,789	-389,277
Retirement benefits paid	-2,646	-4,212	-7,340	-11,078	-7,174
Dividends paid	-53,065	-53,076	-85,225	-808,362	-243,032
Net cash from operating activities	-136,903	457,190	1,256,838	-83,727	1,448,744
Cash flows from investing activities					
Interest received	35,168	235,128	253,191	198,637	139,653
Dividend received	208,898	956,437	4,868,317	739,836	750,029
Acquisition of property and equipment	-34,450	-809,933	-1,338,234	-754,113	-113,895
Acquisition of intangible assets	-683	-2,808	-2,804	-221	-16,455
Proceeds on disposal of property, plant and equipment	1,563	937	3,069	233	729
Acquisition of investment property	-238	-2,973	-59		-849
Acquisition of investments in associates	-29,507			-540,849	-566,340
Cash from acquisition of subsidiary		6,337			
Disposal of subsidiary	-437				
Cash from asset write off			-3		
Investments in exploration and evaluation asset	-22,428	-26,939	-3,794		
Proceeds from term deposits	274,960	194,369	653,742	5,340,202	4,450,451
Investments in term deposits	-194,369	-653,742	-5,340,202	-4,450,451	-5,345,151
Net cash generated from (used in) investing activities	238,477	-103,187	-906,777	533,274	-701,828
Cash flows from financing activities					
Minority equity finance				99,491	
Proceeds from borrowings	151,328			128,733	1,162,139
Repayment of borrowings		-402,694	-698,833	-436,036	-1,282,155
Net cash used in financing activities	151,328	-402,694	-698,833	-207,812	-120,016
Net increase/(decrease) in cash and cash equivalents	252,902	-48,691	-348,772	241,735	626,900
Effects of translation of cash and cash equivalents		-2,816	-28,538	-281,464	-1,220
Effect of movement in exchange rates on cash held	6,240	-37,397	-39,851	4,271	16,523
Cash and cash equivalents at 1 January	165,863	425,005	336,101	-81,060	-116,518
Cash and cash equivalents at 31 December	425,005	336,101	-81,060	-116,518	525,685
Included in the statement of financial position	171,175	114,176	-358,947	360,356	506,028
Included in assets held for sale	253,830	221,925	277,887	-476,874	19,657
Cash and cash equivalent at 31 December	425,005	336,101	-81,060	-116,518	525,685

ZCCM-IH PLC INVESTEE COMPANIES AS OF 31 DECEMBER 2024.

S/ N	Company Name	Sharehold ing %	Product/Service	Status as of the date of this report.
1	Limestone Resources Limited	100.00	Supplier of limestone products	Operational
2	Ndola Lime Company	100.00	Supplier of limestone products	Winding up
3	Nkandabwe Coal Mine Limited	100.00	Coal mining	Winding up
4	Misenge Environmental and Technical Services Limited	100.00	Services to the mining sector	Discontinued operations
5	Kariba Minerals Limited	100.00	Amethyst mine	Operational
6	Mushe Milling Limited	100.00	Milling	In liquidation
7	Kabundi Resources Limited	100.00	Manganese mining	Development
8	Investrust Bank Plc	71.40	Commercial bank	Placed under compulsory liquidation
9	Zambia Gold Company Limited	51.00	Gold mining, exploration and trading	Development/Exploration
10	Mopani Copper Mines Plc	49.00	Copper cathode and anode slimes	Operational
11	Central African Cement Limited	49.00	Cement and thermal power energy	Winding up
12	Rembrandt Properties Limited	49.00	Real estate	Divestment
13	Maamba Energy Limited	35.00	Supplier of coal and generator of 300MW thermal power	Operational
14	Copperbelt Energy Corporation Plc	32.41	Distribution network to large-scale copper mines on the Copperbelt in Zambia	Operational
15	Konkola Copper Mines Plc	20.60	Copper cathode, copper-cobalt alloys and anode slimes	Operational
16	Lubambe Copper Mine Plc	20.00	Copper concentrates	Operational
17	CNMC Luanshya Copper Mines Plc	20.00	Copper concentrates and copper cathode	Operational
18	Kansanshi Mine Plc	20.00	Copper concentrate, smelter, Copper anode, copper cathode and Gold Dore	Operational
19	Mingomba Mining Limited	20.00	Copper concentrates	Exploration
20	Copper Tree Minerals Limited	15.60	Copper cathode	Divestment
21	NFCA Africa Mining Plc	15.00	Copper concentrates	Operational
22	Chibuluma Mines Plc	15.00	Copper concentrates	Operational/Further Exploration
23	Nkana Alloy	15.00	Copper concentrates	Inactive
24	Chambishi Metals Plc	10.00	Copper cathode and cobalt metal processing	Care and maintenance

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